Valley Clean Energy Board Meeting – October 14, 2021
via video/teleconference
Item 13 – Approve Long Term Renewable Power Purchase Agreement (PPA) with Willow Springs Solar 3, LLC
To Provide Public Comment on any agenda item please:

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Background

- June 2021 VCE Board adopted a budget that was based on a plan to transition from short-term power purchases into longer term PPAs
  - Provides near-term budget relief and long-term fiscal stability, considers a lower renewable portfolio content in years 2021 and 2022 followed by higher content beginning in year 2023 and beyond
- CPUC Decision 21-06-035 has obligated load serving entities to procure 11.5GW of new generation
  - Demand has increased thus putting buyers at a disadvantage
- Global supply chain pressures
- On a bilateral basis, staff engaged reputable developers that focus on renewable development in and out of state
- PPA negotiations commenced which ultimately resulted in the finalized PPA with an indirect subsidiary of Leeward Renewable Energy (Leeward)
1) RPS requirement includes small margin for load uncertainty and UltraGreen
2) Willow Springs 3 would serve 27% of VCE’s retail load
3) Future known procurements, a) CC Power procurement for baseload resource(s), b) Local RFO to meet Board goal, c) others to be determined from carbon neutral study
Key Contract Terms

• Term = 15 yrs.¹

• Guaranteed Commercial Operation Date: 12/31/2023

• Capacity:
  • 72 MW PV
  • 36 MW battery (lithium-ion) energy storage system (4 hrs, 144 MWHs)

• Competitively priced energy ($/MWh) and capacity ($/Kw-mo)

• SMUD will perform scheduling coordinator services

• The agreement outlines the creation of a workforce development and local sustainability fund that will be paid for by Leeward and will be distributed as directed by the VCE Board ($200K)²

• The project uses solar modules that are not exposed to any forced labor concerns with regards to the Xinjiang Province of China

1) 15 yrs aligns with portfolio as this staggers the contract roll-off with other PPAs

2) $20,000/yr for 10 yrs
Counterparty

• Leeward Renewable Energy will develop, own and operate the Willow Springs Solar 3 project\(^1\)

• Leeward is a developer, owner, and operator of renewable projects

• 21 operating renewable facilities across nine states
  • In California, Leeward owns and operates two wind assets and has three solar-plus-storage projects in development across three counties
  • Leeward has executed long-term contracts for renewable energy supply with several of California Community Choice Aggregators (CCAs) including SVCE, PCE, and CCCE for solar and storage

• Nearly 20 GW of new wind, solar, and energy storage projects under development across 100 projects

• Portfolio company of OMERS Infrastructure\(^2\)

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1) Willow Springs Solar 3, LLC is the project company formed by Leeward for this project
2) OMERS = Ontario Municipal Employees Retirement System
Item 13 – PPA with Willow Springs Solar 3, LLC: Project Site

Project Description

• 72 MW PV | 36 MW 4 hour battery located in Kern County

• 485 acres of land
  - Abandoned and fallowed ag land

• Interconnection at Desertflower substation; POI = Whirlwind 220kV substation (SCE)

• Project has received its Conditional Use Permit

• Project will be constructed utilizing union labor including IBEW, Ironworkers, Laborers, and Operating Engineers

1) The site has not been actively farmed since 2009 due in part to a lack of availability of groundwater in the Antelope Valley.

2) Project has a signed interconnection agreement and will be using existing transmission infrastructure
Item 13 – PPA with Willow Springs Solar 3, LLC: Portfolio

Renewable Energy Contracts

1. Aquamarine Solar Facility
   Kings County
   50 MW PV-only
   Online Now

2. Putah Creek
   Yolo County
   3 MW/3 MW BESS*
   anticipated online end of 2021

3. Gibson
   Yolo County
   20MW/6.5 MW BESS*
   Fall 2022

4. Tierra Buena Battery Storage Facility
   Sutter County
   VCE Share is 2.5 MW
   Anticipated online Summer 2022

5. Aggregated Demand Response: Statewide Resources
   VCE share is 7MW
   online now

6. Resurgence Solar 1
   San Bernardino County
   Solar PV + Storage Project
   90 MW (PV)/75 MW BESS*
   (approx. 250,000+ MWhs)
   anticipated online end of 2022

7. Willow Springs Solar 3
   Kern County
   Solar PV + Storage Project
   72 MW (PV)/36 MW (BESS)**
   (approx. 215,000+ MWhs)
   anticipated online end of 2023

*Battery Energy Storage System
**Pending VCE Board approval
Staff Recommendation

• Approve the Power Purchase Agreement (PPA) by VCEA for 100% of the output for 15 years of the Willow Springs Solar 3 project under development by Leeward Renewable Energy

• Authorize the Interim General Manager to execute the PPA and authorize the Interim General Manager, in consultation with General Counsel, to make minor changes to the PPA so long as the term and price are not changed
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Item 14 – Cost-Recovery Rate Structure
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Background/Review

• Primary financial drivers remain the same from April/May 2021 analysis included in FY 2021/22 budget adoption
  • Power market costs continuing to increase above forecast increases
  • PCIA remaining high in 2021

• Additional financial drivers impacting short and longer-term outlook
  • Scheduled Fall 2021 PG&E Generation Rate increase (1.5%) delayed
  • Error in financial estimations overvalued positive impacts of VCE’s long-term PPA’s

• In process:
  • Finalizing Cost-Recovery based rates for 2022/2023; forecasts of 2022 PCIA and rates; Board direction on initial corrective action to address short-term financial gaps

• Short-term outlook (2022 and 2023) continued volatility with associated financial challenges; requires corrective action on rates to ensure cost-recovery.

• Longer-term outlook (2024+) increased stability and cost certainty due to long-term PPA’s and cost-recovery rate structure.
## Preliminary Estimates of Rate Impact on Average Customer Classes (Electricity Generation Charges)

<table>
<thead>
<tr>
<th>Customer Class</th>
<th>Res</th>
<th>Lg Comm</th>
<th>Med Comm</th>
<th>Sm Comm</th>
<th>Ag</th>
</tr>
</thead>
<tbody>
<tr>
<td>Average Annual Bill</td>
<td>$ 720</td>
<td>$ 39,148</td>
<td>$ 25,904</td>
<td>$ 1,778</td>
<td>$ 8,160</td>
</tr>
<tr>
<td>Average Monthly Bill</td>
<td>$ 60</td>
<td>$ 3,262</td>
<td>$ 2,159</td>
<td>$ 148</td>
<td>$ 680</td>
</tr>
<tr>
<td>Average Monthly Impact of 5% change</td>
<td>$ 3</td>
<td>$ 163</td>
<td>$ 108</td>
<td>$ 7</td>
<td>$ 34</td>
</tr>
</tbody>
</table>

Note: Assumes no rate impact to CARE/FERA low-income customers
Item 14 – Cost Recovery Rate Structure

Suggested Process

Special Meeting – Late Oct
• Consider Initial Corrective Cost-Recovery Rate Action

Regular Board Meeting – Nov/Dec
• Consider Cost Recovery Rate Structure – 3 rate options + set 2022 Rates

Regular Board Meeting – Jan 2022
• Refine 2022 rates based on PCIA & PG&E Gen Rates

Note: CAC Meetings to Review/Recommend Action in Oct & Dec
Conclusion/Next Steps

• Seeking Board Direction on scheduling a Special Meeting in late October to consider initial corrective action on cost-recovery based rates for implementation in early November.

• Staff to continue analysis of longer-term cost-recovery based rate structure for implementation in early 2022 (Feb).

• Present analysis and recommended cost-recovery based rate structure to CAC at October 28th meeting.

• Bring back analysis and recommended cost-recovery based rate structure/rates for consideration by the Board in November.
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Item 15 – CAC At-Large Recruitment and Selection Guidelines
Public Comments

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Recruitment/Selection Guidelines

Ideal candidates for At-Large CAC seats possess subject matter expertise/experience related to the goals contained in the VCE Strategic Plan, including:

- Energy Sector (e.g. procurement)
- Community engagement
- Environmental justice
- Agricultural Sector
- Grid reliability and sustainability
- Decarbonization

Professional Sectors that tend to intersect with VCE activities include but are not limited to those listed below. Ideal candidates for At-Large CAC seats possess professional experience in one or more of the following sectors:

- Legal (specialties in energy sector/regulatory)
- Financial (banking, accounting, auditing)
- Energy (procurement, regulatory, planning, engineering)
- Agricultural
- Community Engagement/Outreach/Customer Service (community organizing, legislative, public relations, marketing)
- Research (energy sector, decarbonization)
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Item 16 – Change in Accounting Year
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Item 16 – Accounting Year Change - Discussion

Overview
• VCE Formation – Fiscal Accounting Year ending June 30
  • Current Timeline View
• Comparison of Fiscal Year Timeline and Calendar Year Timeline
  • Updated Calendar Year Timeline View
• Decision Options and Impacts
• Recommendations and Discussion
ERRA (PG&E) Rates Adjustment

PG&E Rates are updated for ERRA and PCIA changes.

Load Forecast

Load forecast (usage) is updated by SMUD based on current most recent historical information and anticipated impacts. Weather, economic growth or recession, etc.

Budget Adoption

Budget is adopted with updated load forecast and May forward market pricing. Proforma models does include assumptions based on current expected results of proceedings that would have impacts to costs or revenues.

Annual Financial Decision Milestones

Highest Cash Balance

April

Load Forecast

Based on the final approved load forecast update, final hedging for the next year commences. This includes changes in TOU, new or additional territories, peak hours, etc.

Hedging Process Begins

May

Budget Adoption

Calendar Year Hedges

June

End of Peak Revenue Season

Peak Season ends for the current calendar year which has the most impact to financials. Final CAISO costs lag 60 days.

October

Hedging Completed

Final hedges, REC, and RA purchased have been completed related to power content.

December

Lowest Cash Balance

Budget Approval

Financial Audit

CPUC Rulings (NOV)

PCIA & Generation

January

May

June

September

October

November

December

Final Audited results for prior fiscal year are presented to board.

End of Peak Revenue Season

Budget is adopted with updated load forecast and May forward market pricing. Proforma models does include assumptions based on current expected results of proceedings that would have impacts to costs or revenues.

Hedging Process Begins

Based on the final approved load forecast update, final hedging for the next year commences. This includes changes in TOU, new or additional territories, peak hours, etc.

ERRA (PG&E) Rates Adjustment

PG&E Rates are updated for ERRA and PCIA changes.

Load Forecast

Load forecast (usage) is updated by SMUD based on current most recent historical information and anticipated impacts. Weather, economic growth or recession, etc.
### Item 16 - Annual Timeline Comparison (FY vs CY)

<table>
<thead>
<tr>
<th>Fiscal Year</th>
<th>Calendar Year</th>
</tr>
</thead>
<tbody>
<tr>
<td>• No additional staff resources required for transition to CY</td>
<td>• Power Contracts are CY</td>
</tr>
<tr>
<td>• Aligns with Member Agencies budget process</td>
<td>• Regulatory Compliance CY basis</td>
</tr>
<tr>
<td></td>
<td>• Peak Revenue season – Not split</td>
</tr>
<tr>
<td></td>
<td>• Increased fixed Power Costs (hedging)</td>
</tr>
<tr>
<td></td>
<td>• Accuracy of Customer Rates (PG&amp;E filings and VCE costs)</td>
</tr>
<tr>
<td></td>
<td>• Load Update - Additional Review Time</td>
</tr>
<tr>
<td></td>
<td>• Reduced Risks of uncontrollable or variable financial impacts</td>
</tr>
</tbody>
</table>

Note: No standardized accounting year throughout California CCA and power community.
ERRA Rates Adjustment

PG&E Rates are updated for ERRA and PCIA changes

Load Forecast

Load forecast (usage) is updated by SMUD based on current most recent historical information and anticipated impacts. Weather, economic growth or recession, etc.

End of Peak Revenue Season

Peak Season ends for the current calendar year which has the most impact to financials. Final CAISO costs lag 60 days.

Calendar Year Hedges

Budget is adopted with updated load forecast and a majority of hedging completed. Proforma models does include assumptions based on updated results of PG&E proceedings (rates & PCIA).

Budget Adoption

Final hedges, REC, and RA purchased have been completed related to power content.

Majority Hedging Completed

Year End Financials

Final Audited results for prior fiscal year are presented to board.

Hedging Process Begins

Based on the final approved load forecast update, final hedging for the next year commences. This includes changes in TOU, new or additional territories, peak hours, etc.

Lowest Cash Balance

Highest Cash Balance

Financial Audit

Budget Approval

Calendar Year Hedges

CPUC Rulings (NOV) PCIA & Generation

Annual Financial Decision Milestones

January

March

April

May

September

November

December
Item 16 – Decision Options

**Option 1**  
(Current Process)
- Maintain Existing FY Accounting Year
- Amend Current FY Budget for financial changes
- Updated Reserve and Rate Policy
- Option to solicit new audit firm

**Option 2**
- Amend Current FY Budget (6 Month)
- Budget for CY 2022 (12 Month) – Nov & Dec.
- Updated Reserve and Rate Policy
- Extend current Audit firm during the transition

**Option 3**
- Adopt a 6 Month FY Budget Jul. 22- Dec. 22 (June 22)
- Adopt a CY 2023 Budget (Dec. 22)
- Updated Reserve and Rate Policy
- Option to solicit new audit firms
Item 16 – Accounting Year Change

**Discussion - Calendar Year Transition**

- Calendar Accounting Year starting on December 31, 2021
  - Board Resolution for accounting year change in November 2021
  - Draft Calendar Year 2022 Budget – November 21
  - Budget Adoption December 2021