#### Staff Report – Item 5

**TO:** Board of Directors

FROM: Edward Burnham, Chief Financial Officer / Treasurer

Mitch Sears, Chief Executive Officer

**SUBJECT:** Monthly Treasurer's Report (Informational Item) – September 30, 2025

DATE: November 13, 2025

#### **RECOMMENDATION:**

Accept the Treasurer's report on VCE's cash, investments, debt, and unaudited financial statements (with comparative year to date information) and Actual vs. Budget year to date for the month ending September 30, 2025.

#### **BACKGROUND & DISCUSSION:**

The attached financial statements are prepared in a form to satisfy the debt covenants with River City Bank pursuant to the Line of Credit and are required to be prepared monthly.

The Financial Statements include the following reports:

- Statement of Net Position
- Statement of Revenues, Expenditures and Changes in Net Position
- Statement of Cash Flows

In addition, Staff is reporting the Actual vs. Budget variances year to date ending September 30, 2025.

## Financial Statements for the period September 1, 2025 – September 30, 2025

In the Statement of Net Position, VCE, as of September 30, 2025, has a total of \$69,869,622 in its checking, money market and lockbox accounts, \$1,100,000 restricted assets for the Debt Service Reserve account, and \$1,800,000 restricted assets related to supplier deposits. On September 30, 2025, VCE's net position was \$87,724,896.

In the Statement of Revenues, Expenditures, and Changes in Net Position, VCE recorded \$10,956,369 of revenue (net of allowance for doubtful accounts), of which \$10,744,774 was billed in, and \$5,044,066 represents estimated unbilled revenue. The cost of electricity for the September revenue totaled \$7,042,761 For September, VCE's gross margin was approximately 37% and the net income totaled \$3,708,878. The year-to-date change in net position was \$24,461,184.

In the Statement of Cash Flows, VCE cash flows from operations were \$3,012,086 due to September cash receipts of revenues being more than the monthly cash operating expenses.

## Bank Account Balances (as of 09/30/2025):

Operating Account:	\$ 38,952,795
Insured Cash Sweep Account:	\$ 33,037,867
Debt Service Account:	\$ 1,100,000
CAISO Operational Account:	\$ 6,303,122
Total Cash on Deposit	\$ 79,393,784

Note: VCE receives 4.45% interest earnings for the average balance on the ICS account and CAISO operational account equal to the Local Agency Investment Fund (LAIF) state investments rate. September 2025 earnings were \$138,297.

## VCE's Outstanding Loan Balances (as of 08/31/2025):

Valley Clean Energy Alliance has available at the financial institution a line of credit totaling \$11,000,000 with \$7,000,000 withdrawal limit, which expires on April 15, 2026. The related debt outstanding at the close of business on September 30, 2025 was \$0. VCE has issued, but undrawn, letters of credit for a total of \$3,897,000 for regulatory and power purchase requirements.

#### Actual vs. Budget Variances for the year to date ending September 30, 2025

Below are the financial statement line items with variances >\$50,000 and 5%

- Electric Revenue (\$10,783,472) and -13% Unfavorable variance mainly driven by lower load than forecasted by residential and agriculture customers due to mild winter and summer temperatures.
- Purchased Power \$8,970,256 and 17% Favorable mainly due to renewable energy credit sales in Q1 and lower load than forecasted by residential and agriculture customers due to mild winter and summer temperatures.
- Labor & Benefits \$368,881 and 23% Favorable Variance due to vacancy for additional budgeted positions. Recruitments are in progress and expected to be filled in Q4.
- Programs \$1,653,573 Favorable Variance due to timing differences in AgFIT closeout, current year program activities, and member agency support services.
- Other Contract Services (e.g. IRP) 54,000 Favorable Variance due to the IRP process being delayed by CPUC.
- Financial Consultant \$90,150 Favorable variance due to the timing of the investment-grade credit rating fees expected in Q4.

#### Attachments:

- 1) Financial Statements (Unaudited) September 1, 2025 to September 30, 2025 (with comparative year to date information.)
- 2) Actual vs. Budget for the year to date ending September 30, 2025



FINANCIAL STATEMENTS

(UNAUDITED)

FOR THE PERIOD OF SEPTEMBER 1 TO SEPTEMBER 30, 2025

PREPARED ON NOVEMBER 3, 2025

# STATEMENT OF NET POSITION SEPTEMBER 30, 2025 (UNAUDITED)

## ASSETS

ASSETS	
Current assets:	
Cash and cash equivalents	71,932,030
Accounts receivable, net of allowance	12,684,328
Accrued revenue	5,044,066
Prepaid expenses	401,356
Inventory - Renewable Energy Credits	-
Other current assets and deposits	8,110,005
Total current assets	98,171,786
Restricted assets:	-
Debt service reserve fund	1,100,000
Total restricted assets	1,100,000
TOTAL ASSETS	\$ 99,271,786
LIABILITIES	
Current liabilities:	
Accounts payable	255,769
Accrued payroll	152,014
Interest payable	-
Due to member agencies	-
Accrued cost of electricity	7,203,399
Other accrued liabilities	2,082,349
Security deposits - energy supplies	1,800,000
User taxes and energy surcharges	53,360
TOTAL LIABILITIES	\$ 11,546,890
NET POSITION	
Net position:	
Local Programs Reserve	1,085,585
Restricted	1,100,000
Unrestricted	85,539,311
TOTAL NET POSITION	\$ 87,724,896

# STATEMENT OF REVENUES, EXPENDITURES AND SEPTEMBER 30, 2025 (WITH COMPARATIVE YEAR TO DATE INFORMATION) (UNAUDITED)

	FOR THE			
		IOD ENDING		
		MBER 30, 2025	YEAR TO DATE	
OPERATING REVENUE				
Electricity sales, net	\$	10,956,369	\$	69,869,622
Other revenue			\$	26,530
TOTAL OPERATING REVENUES		10,956,369		69,896,152
OPERATING EXPENSES				
Cost of electricity		7,042,761		42,759,743
Contract services		206,861		1,940,486
Staff compensation		115,728		1,256,294
General, administration, and other		20,438		639,284
TOTAL OPERATING EXPENSES		7,385,788		46,595,808
TOTAL OPERATING INCOME (LOSS)		3,570,581		23,300,344
NONOPERATING REVENUES (EXPENSES)				
Interest income		138,297		1,160,840
Interest and related expenses		-		-
Other Non Operating Revenues				
TOTAL NONOPERATING REVENUES (EXPENSES)		138,297		1,160,840
CHANGE IN NET POSITION		3,708,878		24,461,184
Net position at beginning of period		84,016,017		63,263,712
Net position at end of period	\$	87,724,896	\$	87,724,896

STATEMENTS OF CASH FLOWS SEPTEMBER 30, 2025 (WITH YEAR TO DATE INFORMATION) (UNAUDITED)

CACH ELONG EDOM ODED ATENIC A CENTRATEC		FOR THE IOD ENDING EMBER 30, 2025	YEAR TO DATE		
CASH FLOWS FROM OPERATING ACTIVITIES  Receipts from electricity sales  Payments received from other revenue sources  Receipts for security deposits with energy suppliers	\$	10,640,593	\$	65,802,368 26,530	
Payments to purchase electricity Payments for contract services, general, and adminstration Payments for member agency services		(7,642,111) (319,203)		(40,011,690) (3,325,285)	
Payments for staff compensation Return of security deposits to energy suppliers Other cash payments		(115,728)		(1,256,294)	
Net cash provided (used) by operating activities		2,563,550		21,235,628	
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES Principal payments of Debt	S				
Interest and related expenses Other Non Operating Revenue		- - -		-	
Net cash provided (used) by non-capital financing activities				-	
CASH FLOWS FROM CAPITAL AND RELATED FINANCING A Acquisition of nondepreciable assets Acquisition of capital assets Net cash provided (used) by capital and related financing	CTIVITI	ES			
activities					
CASH FLOWS FROM INVESTING ACTIVITIES Interest income Net cash provided (used) by investing activities		138,297 138,297		1,160,840 1,160,840	
		<u> </u>	-		
NET CHANGE IN CASH AND CASH EQUIVALENTS  Cash and cash equivalents at beginning of period		2,701,847 68,638,295		22,396,468 90,006,110	
Cash and cash equivalents at end of period		71,340,142		112,402,578	
Cash and cash equivalents included in:					
Cash and cash equivalents		71,932,030		71,932,030	
Restricted assets  Cash and cash equivalents at end of period	\$	1,100,000 73,032,030	\$	1,100,000 73,032,030	

STATEMENTS OF CASH FLOWS SEPTEMBER 30, 2025 (WITH YEAR TO DATE INFORMATION) (UNAUDITED)

	FOR THE				
		OD ENDING	ATT A D TO D A TT		
	SEPTEN	MBER 30, 2025	<u>YE</u>	AR TO DATE	
RECONCILIATION OF OPERATING INCOME TO NET CASH					
PROVIDED (USED) BY OPERATING ACTIVITIES					
Operating Income (Loss)	\$	3,570,581	\$	23,300,344	
Adjustments to reconcile operating income to net cash provided					
Depreciation expense					
Increase (decrease) for uncollectible accounts		107,200		684,000	
(Increase) decrease in net accounts receivable		(576,972)		(4,308,550)	
(Increase) decrease in accrued revenue		53,683		(1,594,769)	
(Increase) decrease in prepaid expenses		(49,307)		(49,481)	
(Increase) decrease in inventory - renewable energy credits		-		_	
(Increase) decrease in other assets and deposits		(70,485)		(251,853)	
Increase (decrease) in accounts payable		(21,420)		(493,663)	
Increase (decrease) in accrued payroll		16,784		539	
Increase (decrease) in due to member agencies		-		-	
Increase (decrease) in accrued cost of electricity		(599,350)		2,748,053	
Increase (decrease) in other accrued liabilities		-		-	
Increase (decrease) security deposits with energy suppliers		-		-	
Increase (decrease) in user taxes and energy surcharges		-		-	
Increase (decrease) in security deposits from energy suppliers		111,155		1,196,677	
Increase (decrease) in user taxes due to other governments		21,681		4,331	
Increase (decrease) in advances from public purpose programs					
Net cash provided (used) by operating activities	\$	2,563,550	\$	21,235,629	

#### VALLEY CLEAN ENERGY 2025 YTD ACTUAL VS. BUDGET FOR THE YEAR TO DATE ENDING 09/30/2025

Hunt Boyer Mansion       \$ 30,903 \$ 18,900 \$ 12,003 64%         Lease Improvement       \$ - \$ 18,000 \$ (18,000) -100%	Description		YTD Actuals		YTD Budget		YTD Variance	% over /-under
Electric Revenues	Total Revenues	\$	70,665,528	\$	81,449,000	\$	(10,783,472)	-13%
Purchased Power	Electric Revenue		69,478,159	\$	80,174,000	\$	(10,695,841)	-13%
Purchased Power   S	Interest Revenues	\$	1,160,839	\$	735,000	\$	425,839	58%
Purchased Power Dase   \$ 42,759,744 \$ 49,268,000 \$ (6,508,256) 13%	Reimbursable Revenues	\$	26,530	\$	540,000	\$	(513,470)	-95%
Eabor & Benefits								
Salaries & Wages/Benefits			42,759,744		49,268,000	\$	(6,508,256)	-13%
Salaries & Wages/Benefits	Purchased Power Contingency 5%	\$	-	\$	2,462,000	\$	(739,443)	-30%
Sample	Labor & Benefits	\$	1,206,119	\$	1,575,000	\$	(368,881)	-23%
Human Resources & Payroll   S   107,386   S   135,000   S   (27,614)   -20%   Coffice Supplies & Other Expenses   S   235,688   S   339,040   S   (154,712)   -40%   Coffice Supplies   S   47,776   S   42,400   S   30,376   72%   Coffice Supplies   S   47,779   S   9,000   S   (4,221)   -47%   Carlot	Salaries & Wages/Benefits		925,438	\$	1,296,000	\$	(370,562)	-29%
S			173,295		144,000		29,295	20%
Technology Costs	·			<del>'</del>	135,000	·	(27,614)	
Office Supplies         \$ 4,779 \$ 9,000 \$ (4,221) -47%           Travel         \$ 10,910 \$ 24,000 \$ (13,090) \$ -55%           CalCCA Dues         \$ 146,160 \$ 144,000 \$ 2,160 2%           C Power         \$ \$ 162,000 \$ (162,000) \$ (162,000) 1.00%           Memberships         \$ 1,064 \$ 9,000 \$ (17,936) 88%           Contractual Services         \$ 1,064 \$ 9,000 \$ (79,36) 88%           Contractual Services (e.g. IRP)         \$ \$ 54,000 \$ (54,000) 1.00%           Don Dame         \$ 10,875 \$ 16,200 \$ (54,000) 1.00%           Wholesale Energy Services (TEA)         \$ 598,647 \$ 648,000 \$ (49,353) 88%           Wholesale Energy Services (TEA)         \$ 598,647 \$ 648,000 \$ (49,353) 88%           Coustomer Support Call Center         \$ 750,465 \$ 724,500 \$ 22,500 \$ 100%           Customer Support Call Center         \$ 750,465 \$ 724,500 \$ 22,500 \$ 100%           Commercial Legal Support         \$ 22,630 \$ 18,000 \$ 4,630 26%           Legal General Counsel         \$ 11,748 \$ 90,000 \$ 20,748 23%           Legal General Counsel         \$ 12,206 \$ 153,000 \$ (45,173) -72%           Regulatory Counsel         \$ 22,530 \$ 18,000 \$ 4,630 26%           Legislative - (Lobbyst)         \$ 49,500 \$ 51,750 \$ (2,250) \$ 1,00%           Marketing         \$ 148,148 \$ 243,000 \$ (9,4852) \$ 1,750 \$ (2,250) \$ 1,00%           Marketing         \$ 148,148 \$ 243,000 \$ (9,4852) \$ 1,700 \$ (11,70			•	_			, , ,	
Travel CalCCA Dues CalCCA Dues S 146,160 \$ 144,000 \$ 2,160 2% CROWER S - \$ 162,000 \$ (163,000) 1-00% Memberships S 1,064 \$ 9,000 \$ (7,936) 488% Contractual Services S 1,064 \$ 9,000 \$ (7,936) 488% Contractual Services S 1,067,97 \$ 2,003,600 \$ (256,803) 1-13% Other Contract Services (e.g. IRP) S - \$ 54,000 \$ (53,26) 1-100% Don Dame S 10,875 \$ 16,200 \$ (5,326) 33% Wholesale Energy Services (TEA) S 598,647 \$ 648,000 \$ (49,353) 8-8% 2030 100% Renewable & Storage S - \$ 22,500 \$ (22,500) 1-00% Customer Support Call Center S 750,465 \$ 724,500 \$ 25,965 4% Operating Services S 110,748 \$ 90,000 \$ 2,748 23% Commercial Legal Support S 22,630 \$ 18,000 \$ 4,630 26% Legal General Counsel S 125,026 \$ 153,000 \$ (45,173) -72% Regulatory Counsel S 125,026 \$ 153,000 \$ (27,974) -18% Accounting Services S 14,400 \$ (14,400) -100% Legislative - (Lobbyist) S 49,500 \$ 51,750 \$ (2,250) -100% Marketing Marketing Marketing Marketing Marketing Marketing Marketing Marketing Collateral Community Engagement Activities & Sponsorships Program S 6,623 \$ 91,000 \$ (90,150) -100% Rents & Leases S 10,933 \$ 36,000 \$ (973,533) -110% Rents & Leases S 10,933 \$ 36,000 \$ (30,000) -100% Rents & Lease Reproy Advisory Services S 9,100 \$ 18,000 \$ (91,550) -100% Rents & Lease Reproy Advisory Services S 9,100 \$ 10,000 \$ (549,538) -79% Rents & Leases S 10,000 \$ 10,000 \$ (11,000) -100% Rents & Lease Reproy Advisory Services S 9,100 \$ 10,000 \$ (11,000) -100% Rents & Lease Reproy Advisory Services S 9,100 \$ 10,000 \$ (11,000) -100% Rents & Lease Reproy Advisory Services S 9,100 \$ 10,000 \$ (11,000) -100% Rents & Lease Reproy Advisory Services S 9,100 \$ 10,000 \$ (11,000) -100% Rents & Lease Reproy Advisory Services S 9,100 \$ 10,000 \$ (11,000) -100% Rents & Lease Reproy Advisory Services S 9,100 \$ 10,000 \$ (11,000) -100% Rents & Lease Reproy Advisory Services S 9,100 \$ 10,000 \$ (11,000) -100% Rents & Lease Reproy Advisory Services S 9,100 \$ 10,000 \$ (11,000) -100% Rents & Lease Reproy Advisory Services S 9,100 \$ 10,000 \$ (11,000) -100% Rents & Lease Reproy Rents Rents Ren			· · · · · · · · · · · · · · · · · · ·					
CalCcA Dues	• • • • • • • • • • • • • • • • • • • •					<u> </u>		
CC Power   S							. , ,	
Memberships			146,160					
S			-			<u> </u>	. , ,	
Other Contract Services (e.g. IRP)	· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·	÷		
Don Dame			1,746,797	_		<u> </u>	, , ,	
Wholesale Energy Services (TEA)	, , ,		10.075					
2030 100% Renewable & Storage						<u> </u>		
Customer Support Call Center         \$ 750,465 \$ 724,500 \$ 25,965 \$ 4%           Operating Services         \$ 110,748 \$ 90,000 \$ 20,748 23%           Commercial Legal Support         \$ 22,630 \$ 18,000 \$ 4,630 26%           Legal General Counsel         \$ 17,828 \$ 63,000 \$ (45,173) -72%           Regulatory Counsel         \$ 125,026 \$ 153,000 \$ (27,974) -18%           Joint CCA Regulatory counsel         \$ - \$ 14,400 \$ (14,400) -100%           Legislative (Lobbyist)         \$ 49,500 \$ 51,750 \$ (2,250) -4%           Accounting Services         \$ - \$ 2,250 \$ (2,250) -100%           Financial Consultant         \$ 850 \$ 91,000 \$ (90,150) -99%           Audit Fees         \$ 60,230 \$ 55,000 \$ (9,130) -99%           Marketing         \$ 148,178 \$ 279,000 \$ (130,822) -47%           Marketing Collateral         \$ 148,178 \$ 279,000 \$ (130,822) -47%           Community Engagement Activities & Sponsorships         \$ 30 \$ 36,000 \$ (35,970) -100%           Programs         \$ 56,927 \$ 1,710,500 \$ (1,653,573) -97%           Program Costs (Rebates, Incentives, etc.)         \$ 150,462 \$ 700,000 \$ (45,495,38) -79%           Member Agency Advisory Services         \$ - \$ 117,000 \$ (117,000) -100%           AG Fit         \$ 93,335 \$ 880,000 \$ (93,535) \$ 111%           PIPP Program         \$ - \$ 13,500 \$ (13,500) -100%           Rents & Leases         \$ 30,903 \$ 36,900 \$ (5,997) -166% </td <td></td> <td></td> <td>598,647</td> <td></td> <td></td> <td></td> <td>. , ,</td> <td></td>			598,647				. , ,	
Operating Services         \$ 110,748 \$ 90,000 \$ 20,748 23%           Commercial Legal Support         \$ 22,630 \$ 18,000 \$ 4,630 26%           Legal General Counsel         \$ 17,828 \$ 63,000 \$ (45,173) -72%           Regulatory Counsel         \$ 125,026 \$ 153,000 \$ (27,974) -18%           Joint CCA Regulatory counsel         \$ - \$ 14,400 \$ (14,400) -100%           Legislative - (Lobbyist)         \$ 49,500 \$ 51,750 \$ (2,250) -4%           Accounting Services         \$ - \$ 2,250 \$ (2,250) -100%           Financial Consultant         \$ 850 \$ 91,000 \$ (90,150) -99%           Audit Fees         \$ 60,230 \$ 55,000 \$ (90,150) -99%           Marketing Collateral         \$ 148,148 \$ 279,000 \$ (130,822) -47%           Marketing Collateral         \$ 148,148 \$ 243,000 \$ (94,852) -39%           Community Engagement Activities & Sponsorships         \$ 30 \$ 36,000 \$ (35,970) \$ (100,822) -47%           Program Costs (Rebates, incentives, etc.)         \$ 150,462 \$ 700,000 \$ (549,538) -97%           Member Agency Advisory Services         \$ - \$ 117,000 \$ (117,000) -100%           Rents & Leases         \$ 9,303 \$ 36,900 \$ (973,535) -111%           Hunt Boyer Manision         \$ - \$ 13,500 \$ (13,500) -100%           Rents & Leases         \$ 30,903 \$ 18,900 \$ (18,000) -100%           Member Age         \$ 331,250 \$ 596,900 \$ (265,650) -45%           Development - New Members         \$ -	·		750.465			<u> </u>		
Commercial Legal Support								
Legal General Counsel   \$ 17,828 \$ 63,000 \$ (45,173) -72%								
Regulatory Counsel   \$ 125,026 \$ 153,000 \$ (27,974) - 18%								
Joint CCA Regulatory counsel   \$ - \$ 14,400 \$ (14,400) -100%								
Legislative - (Lobbyist)			-					
Accounting Services			49.500					
Financial Consultant			-			<u> </u>		
Audit Fees			850					
Marketing   S								
Marketing Collateral	Marketing	_ —		<u> </u>		<u> </u>		
Strategic Plan Update & Community Focus Group   Strategic Plan Update & Comm			· · · · · · · · · · · · · · · · · · ·	-	•		, , ,	
Programs   \$ 56,927 \$ 1,710,500 \$ (1,653,573)	· · · · · · · · · · · · · · · · · · ·		30					-100%
Program Costs (Rebates, Incentives, etc.)         \$ 150,462 \$ 700,000 \$ (549,538) -79%           Member Agency Advisory Services         \$ - \$ 117,000 \$ (117,000) -100%           AG Fit         \$ (93,535) \$ 880,000 \$ (973,535) -111%           PIPP Program         \$ - \$ 13,500 \$ (13,500) -100%           Rents & Leases         \$ 30,903 \$ 36,900 \$ (5,997) -16%           Hunt Boyer Mansion         \$ 30,903 \$ 18,900 \$ 12,003 64%           Lease Improvement         \$ - \$ 18,000 \$ (18,000) -100%           Other A&G         \$ 331,250 \$ 596,900 \$ (265,650) -45%           Development - New Members         \$ - \$ 18,900 \$ (18,900) -100%           Strategic Plan Implementation         \$ 46,867 \$ 57,600 \$ (10,733) -19%           Strategic Plan Update & Community Focus Group         \$ 58,971 \$ 90,000 \$ (31,029) -34%           PG&E Data Fees         \$ 176,566 \$ 225,000 \$ (48,434) -22%           Insurance         \$ 48,846 \$ 72,000 \$ (23,154) -32%           Banking Fees         \$ - \$ 133,400 \$ (133,400) -100%           Miscellaneous Operating Expenses         \$ 12,129 \$ 9,000 \$ 3,129 35%           Contingency         \$ 180,000 \$ (180,000) -100%           TOTAL OPERATING EXPENSES         \$ - \$ - \$ 100%	Programs		56,927	\$		\$		
Second	Program Costs (Rebates, Incentives, etc.)			\$	700,000	\$		-79%
PIPP Program	Member Agency Advisory Services	\$	-	\$	117,000	\$	(117,000)	-100%
PIPP Program	AG Fit	\$	(93,535)	\$	880,000	\$	(973,535)	-111%
Hunt Boyer Mansion	PIPP Program				13,500	\$	(13,500)	-100%
Sample	Rents & Leases	\$	30,903	\$	36,900	\$	(5,997)	-16%
Strategic Plan Implementation   \$ 46,867 \$ 57,600 \$ (18,900) -100%	Hunt Boyer Mansion	\$	30,903	\$	18,900	\$	12,003	64%
Development - New Members         \$ -         \$ 18,900 \$ (18,900) -100%           Strategic Plan Implementation         \$ 46,867 \$ 57,600 \$ (10,733) -19%           Strategic Plan Update & Community Focus Group         \$ 58,971 \$ 90,000 \$ (31,029) -34%           PG&E Data Fees         \$ 176,566 \$ 225,000 \$ (48,434) -22%           Insurance         \$ 48,846 \$ 72,000 \$ (23,154) -32%           Banking Fees         \$ -         \$ 133,400 \$ (133,400) -100%           Miscellaneous Operating Expenses         \$ 12,129 \$ 9,000 \$ 3,129 35%           Contingency         \$ 180,000 \$ (180,000) -100%           TOTAL OPERATING EXPENSES         \$ 46,527,735 \$ 58,511,300 \$ (11,983,565) -20%           Interest on RCB Term loan         \$ -         \$ -         \$ -         \$ 100%	Lease Improvement		-		18,000	\$	(18,000)	-100%
Strategic Plan Implementation         \$ 46,867 \$ 57,600 \$ (10,733) -19%           Strategic Plan Update & Community Focus Group         \$ 58,971 \$ 90,000 \$ (31,029) -34%           PG&E Data Fees         \$ 176,566 \$ 225,000 \$ (48,434) -22%           Insurance         \$ 48,846 \$ 72,000 \$ (23,154) -32%           Banking Fees         \$ - \$ 133,400 \$ (133,400) -100%           Miscellaneous Operating Expenses         \$ 12,129 \$ 9,000 \$ 3,129 \$ 35%           Contingency         \$ - \$ 180,000 \$ (180,000) -100%           TOTAL OPERATING EXPENSES         \$ 46,527,735 \$ 58,511,300 \$ (11,983,565) -20%           Interest on RCB Term loan         \$ - \$ - \$ - \$ - \$ 100%	Other A&G	\$	331,250	\$	596,900	\$	(265,650)	-45%
Strategic Plan Update & Community Focus Group         \$ 58,971 \$ 90,000 \$ (31,029) -34%           PG&E Data Fees         \$ 176,566 \$ 225,000 \$ (48,434) -22%           Insurance         \$ 48,846 \$ 72,000 \$ (23,154) -32%           Banking Fees         \$ - \$ 133,400 \$ (133,400) -100%           Miscellaneous Operating Expenses         \$ 12,129 \$ 9,000 \$ 3,129 \$ 35%           Contingency         \$ - \$ 180,000 \$ (180,000) -100%           TOTAL OPERATING EXPENSES         \$ 46,527,735 \$ 58,511,300 \$ (11,983,565) -20%           Interest on RCB Term loan         \$ - \$ - \$ - \$ 100%	<u>-</u>	\$	-	\$	18,900	\$	(18,900)	-100%
PG&E Data Fees         \$ 176,566         \$ 225,000         \$ (48,434)         -22%           Insurance         \$ 48,846         \$ 72,000         \$ (23,154)         -32%           Banking Fees         \$ - \$ 133,400         \$ (133,400)         -100%           Miscellaneous Operating Expenses         \$ 12,129         \$ 9,000         \$ 3,129         35%           Contingency         \$ - \$ 180,000         \$ (180,000)         -100%           TOTAL OPERATING EXPENSES         \$ 46,527,735         \$ 58,511,300         \$ (11,983,565)         -20%           Interest on RCB Term loan         \$ - \$ - \$ - \$ - \$ 100%	Strategic Plan Implementation		46,867	\$	57,600	\$	(10,733)	-19%
Sanking Fees   \$ 48,846 \$ 72,000 \$ (23,154)   -32%							(31,029)	
Sanking Fees   \$ - \$ 133,400 \$ (133,400) -100%     Miscellaneous Operating Expenses   \$ 12,129 \$ 9,000 \$ 3,129   35%     Contingency   \$ - \$ 180,000 \$ (180,000) -100%     TOTAL OPERATING EXPENSES   \$ 46,527,735 \$ 58,511,300 \$ (11,983,565) -20%     Interest on RCB Term loan   \$ - \$ - \$ - \$ 100%								
\$ 12,129 \$ 9,000 \$ 3,129   35%			•			-		
\$ - \$ 180,000 \$ (180,000) -100%     O 0   O   O   O   O   O   O   O   O		_ —		<del>-</del>		<del>-</del>		
0 0   0     TOTAL OPERATING EXPENSES   \$ 46,527,735 \$ 58,511,300 \$ (11,983,565) -20%			12,129	-		_		
TOTAL OPERATING EXPENSES         \$ 46,527,735         \$ 58,511,300         \$ (11,983,565)         -20%           Interest on RCB Term loan         \$ -         \$ -         \$ -         100%	Contingency	\$	- 0	\$		-	(180,000)	-100%
	TOTAL OPERATING EXPENSES	\$		\$			(11,983,565)	-20%
NET INCOME \$ 24,137,793 \$ 22.937.700	Interest on RCB Term loan	\$	-	\$	-	\$	-	100%
	NET INCOME	Ś	24.137.793	\$	22.937.700			